

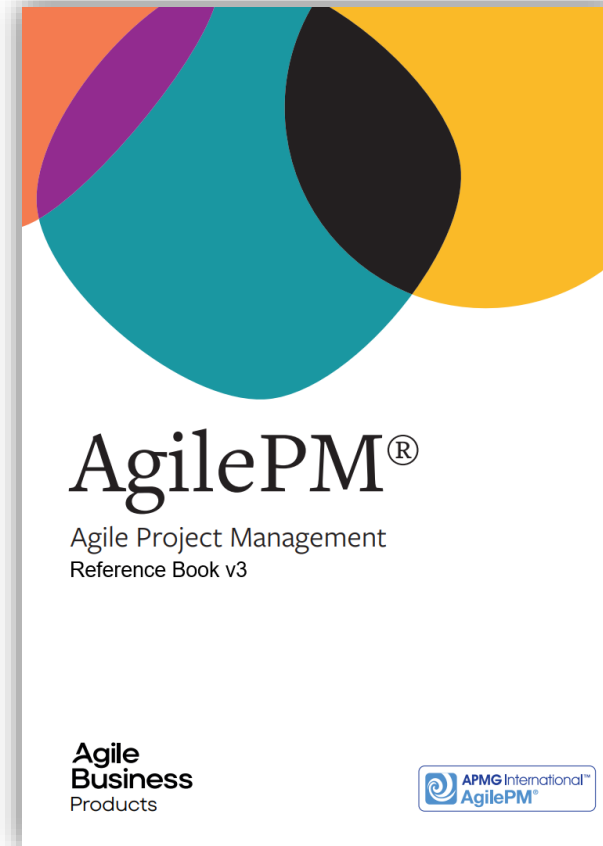
# AgilePM<sup>®</sup> version 3

The best Agile Project Management approach just got better



# The biggest change for 10 years

- A major rework of the product – not a tweak
- Based on:
  - Feedback over the years
  - And advances in agility thinking
- Manifesting as significant changes to:
  - Structure of Handbook (reference book) and default course
  - Content and guidance
- And major advances in learner experience
  - Enhanced interaction in default slide decks
  - Introduction of Immersive Simulations at Practitioner Level



## KEY CHANGES & ENHANCEMENTS:

- ✓ Enhanced learning and assessment experience
- ✓ Shift in emphasis from delivering product to delivering value
- ✓ Shift from project management to project leadership
- ✓ Embrace SCRUM as the product delivery engine
- ✓ Enhanced guidance for multi-team projects

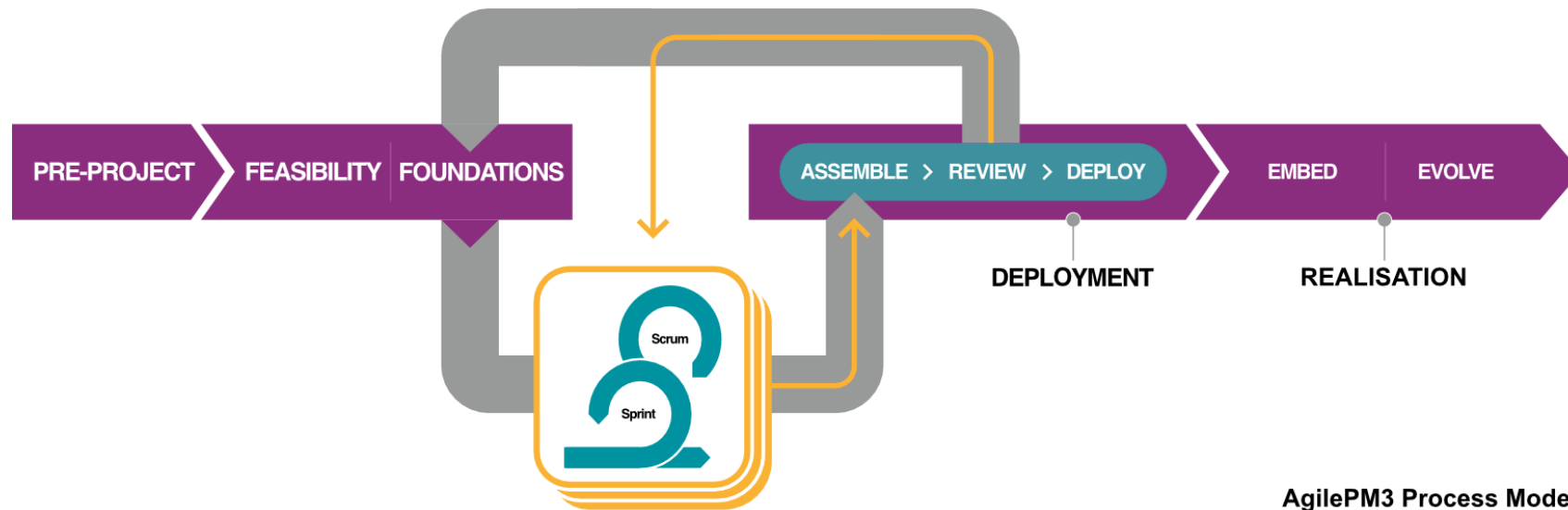
Shift in emphasis

# From **Output** to **Outcome**

Unleash sustainable value for your organisation and stakeholders

# From output to outcome...

- Enhanced focus throughout on project outcomes rather than outputs
  - Detailed changes to phrasing and guidance to support this
- Post-Project phase is now the *Realisation* phase
  - Focused on the life of the solution beyond delivery



AgilePM3 Process Model

Shift in emphasis

# From Management to Leadership

Smooth collaboration between leaders anywhere and everywhere in your project

# From Management to Leadership

- Guidance on Agile Leadership based on the Agile Business Consortiums 9 principles
- Detailed changes to emphasise collaborative and collective project leadership by the:
  - **Business Visionary** – focused on Vision and business outcomes
  - **Solution Architect** – focused on the integrity and quality of the solution
  - **Project Manager** – focused on the project environment, governance etc.
- With, where appropriate:
  - Product Owner leading on Product
  - Scrum Master leading on ways of working



Shift of emphasis

# From Process to People

Let collaborative, creative, problem-solving humans drive project success

# From process to people

- Enhanced guidance
  - More on Collaboration
  - More on the purpose of communication
    - Less on the mechanics of it, and aligned modern day
  - Fewer, more tightly focused responsibilities
  - Much less on 'Products' (now work-Products)
    - Fine detail product descriptions now an appendix
    - An attempt to fatally undermine the traditional 'follow the process and embrace the bureaucracy' feel that many learners experience

Embracing the wise words of  
an Agile Manifesto co-creator:

*documentation is not understanding*  
*process is not discipline*  
*formality is not skill*

Jim Highsmith





Shift of emphasis

# From Theory to Practice

Foundation-level training focuses on knowledge and understanding...  
The Practitioner level is now **all** about putting theory into practice

# From Theory to Practice

## Day 1: Scrum Essentials

- The fundamentals of agile ways of working brought to life by Scrum
  - Stand-alone certification at Foundation level designed for ‘Scrum [/agile] Teams’.
  - Exam not needed if part of ‘3-day Foundation’ experience

## Days 2-3: AgilePM Foundation

- The fundamentals of agile project working
  - AgilePM Foundation exam at the end of the course (same as current format)
  - Exam includes assessment of the day 1 learning too.

## Days 4-5: AgilePM Practitioner

- Putting theory into practice
  - Very limited ‘new knowledge’
  - Minor elements of digging deeper may feature but always with a ‘theory into practice’ slant



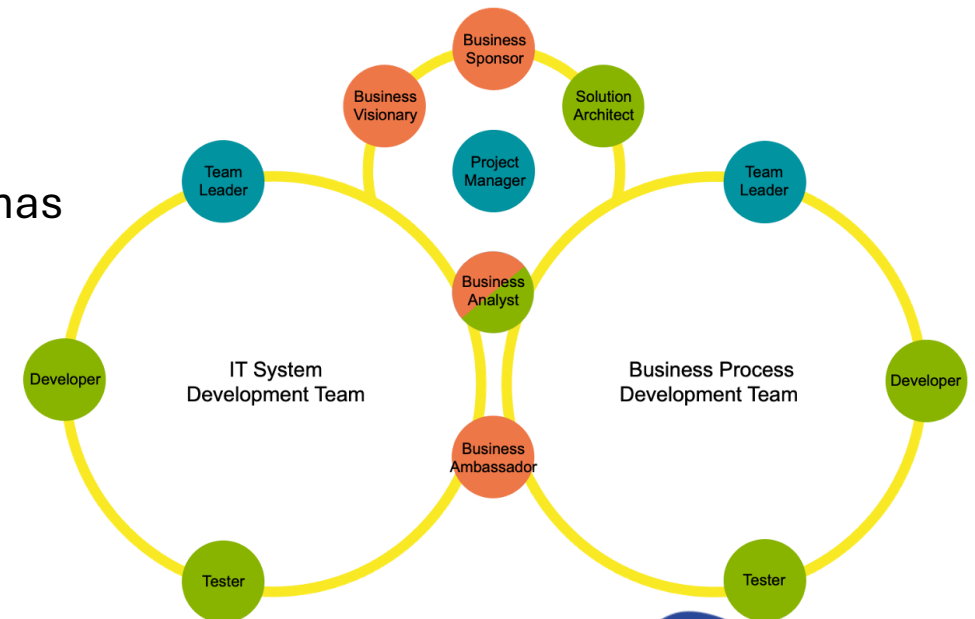
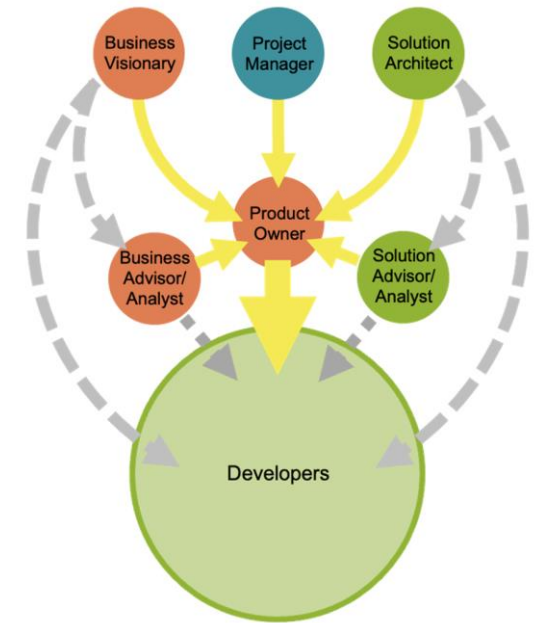
Shift in emphasis

# Enhanced Framework

Integrating Scrum for development and scaling to multi-team application

# Enhanced Framework

- Scrum is now at the heart of the Team-level Product Development
  - True to the Scrum Guide 2020 with minor enhancements and tweaks for the project and corporate context
  - Scrum language and explicit philosophy extends into AgilePM
    - E.g. Prioritised Requirements List now Sprint Backlog, Timebox now Sprint, empiricism now explicit rather than implicit
- Risk Management integrated into the AgilePM framework
  - Not a separate process because most risk relates to VUCA and because agility deals with VUCA, agility deals with risk
  - The exception is ‘approach-based risk’ for which guidance has been specifically enhanced
- Scaling to multi-team projects is a new feature
  - Enhanced guidance for planning and control in this context



# Enhanced learner experience

Improved training materials with an inspiring case study and enhanced interaction and a redesigned, less complex, less stressful Practitioner Exam